


















Corporate Plan > 2029: Progress Update Quarter to September 2025-26

Priority: Build Thriving, Resilient, Empowered Communities

Key Performance Indicators	Target	Benchmarking Comparator Averages	2022/23	2023/24	2024/25	2025/26	Short term trend	Status
Town Vacancy Rates	8.6%	13.1% Family Group	10.6%	14.1%	Nov-25	N/A		
Number of new Community Action Plans in place	3	N/A	3	3	3	N/A		
Number of affordable housing completions at end of current financial year	Data only	N/A	146	97	110	91		
Percentage of schools that are rated B or better for condition	50.9%	N/A	46.3%	41%	41%	N/A		
Percentage of schools that are rated B or better for suitability	100%	N/A	98.1%	100%	100%	N/A		
CO2 emissions area wide per capita	3.62t	5.18 Family Group	4.64	4.10	Jul-26	N/A		
CO2 emissions within scope of LA per capita	3.53t	4.07 Family Group	6.94	6.54	Jul-26	N/A		

Desired Outcome	Due Date	Latest Status Update		Progress (cumulative)	Status Icon
		Progress made	'Go to Green' Plan		
BUILD THRIVING, RESILIENT, EMPOWERED COMMUNITIES – Overall Progress	31-Mar-2028	Progress against planned work to complete by due date (cumulative) March 2026 – 63% (8 actions, 3 complete) March 2027 – 58% (13 actions, 3 complete) March 2028 – 47% (16 actions, 3 complete) March 2029 – 35% (17 actions, 3 complete)		35%	
Involve and empower our communities in shaping places that people want to live in, visit and invest in	31-Mar-2028	Programme staff for Levelling Up Fund appointed, designs and legal agreements progressing, awareness events held. Resources around delivery of TCIPs have focused on LDP and accessing external funding. Project design work progressed in Dufftown and Forres with public realm work in Buckie, review of all TCIPs completed. Planned locality work in priority areas of New Elgin and Buckie well progressed – a busy summer programme supported by	Extension of Levelling up elements of Masterplan timeline by one year to March 2028 agreed by UK Government.	35%	

		<p>Friends of the Link Volunteer Group included a family outdoor session themed around STEM activities, digital support sessions and Blue Light session. In Buckie, funding requested of £150k was secured for Linzee Gordon Park improvements. Stage 1 land funding also secured to progress feasibility and business case prior to CAT submissions. Further funding sources being investigated to progress work on the potential use of a vacant building as a hub site.</p> <p>First phase of learning estate engagement nearly complete, with events in Buckie and Forres attracting 54 and 111 people respectively.</p> <p>CLT are considering outputs from session held with Leadership Forum on approach to community engagement around transformation.</p> <p>Library staff have set up service user groups across Moray which have been well received in shaping future services. Moray Engage digital platform launched with potential use by CPP.</p> <p>‘We are Digital Moray’ project will benefit from extended digital connectivity funding from UK Shared Prosperity that helps with volunteer buddies as a peer support network in communities.</p> <p>CPP continue to support local community plans in Lossiemouth and Forres.</p> <p>Initial Citizens Panel registrations total 58 people with work ongoing to analyse whether group is representative of Moray demographic and efforts are required to target groups.</p>			
Provide modern and sustainable services	30-Sep-2029	<p>In deliver of the Housing Investment and Affordable Housing Supply programmes; Resource Planning Assumption (RPA) of £8.995m funding received from Scottish Government.</p> <p>Elgin High School Extension build paused to independently assess school roll forecasting methodology. Scottish Futures Trust being kept updated on status.</p> <p>Future Forres Academy use of common good legal submission delayed due to availability of Junior Counsel, work progresses.</p> <p>Future Buckie High School required further clarification of affordability, with committee supporting a later delivery project with expectation that this would attract SG funding from future schools’ investment programme.</p>	<p>10 new affordable completions in Lossiemouth are anticipated in quarter 3.</p> <p>Delay in appointing consultant to complete assessment of school roll forecasting methodology with 2 unsuccessful procurement attempts, however Aberdeenshire Council Learning Estate Team to complete work</p>	36%	

		<p>Long term investment strategy for ASG level development not completed by June 2025 as expected; initial findings discussed with elected members.</p> <p>Future of Crossroads Primary School consultation completed with handover to Estates by September as planned.</p> <p>Further fall in primary school numbers across Elgin High ASG leading to updated option report in the management of Elgin South primary school capacity requirements.</p> <p>School BB condition/suitability updated programme has seen works to the value of £8.5m in progress to complete phase 1 upgrade at 8 primary schools.</p>	<p>and prepare report for committee.</p> <p>Final report and long term investment strategy planned for quarter 4.</p> <p>Schools upgrade programme; design works planned for phase 2 and further phase 1 works for 3 schools challenged by reduction in overall Learning Estate capital budget, potentially negatively impacting on moving forward to contract award and work commencing next year.</p>	
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