

## Corporate Plan > 2029: Progress Update 2024/25

### Build thriving, resilient, empowered communities

Key Performance Indicators	Target	Benchmarking Comparator Averages	2022/23	2023/24	2024/25	Short term trend
Town Vacancy Rates	9.0%	13.1% Family Group	10.6%	14.1%	November 2025	↓
Number of new Community Action Plans in place	3	N/A	3	3	N/A	—
Percentage of Council services who have devolved funding to PB processes	100%	N/A	36%	36%	36%	—
Number of affordable housing completions at end of current financial year	Data only	N/A	146	97	85	↓
Percentage of schools that are rated B or better for condition	50.9%	N/A	46.3%	41%	N/A	↓
Percentage of schools that are rated B or better for suitability	100%	N/A	98.1%	100%	N/A	↑
CO2 emissions area wide per capita	Data Only	5.18 Family Group	4.37	4.10	July 2026	↑
CO2 emissions within scope of LA per capita	Data only	4.90 Family Group	6.80	6.54	July 2026	↑

Desired Outcome	Due Date	Latest Status Update	Progress	Status Icon
BUILD THRIVING RESILIENT EMPOWERED COMMUNITIES - Overall Progress	31-Mar-2029	Progress against planned work to complete by due date (year) March 2025 – 48% (3 actions) March 2026 – 46% (8 actions) March 2027 – 34% (6 actions) March 2029 – 21% (2 actions)	40%	▶
Delivery of the Levelling Up Fund elements of the Elgin City Centre Masterplan	31-Mar-2026		10%	▶
Delivery of Town Centre Improvement Plan & Annual Report	31-Mar-2025		15%	⬮
Take a partnership approach to locality planning in priority areas of Moray to enable people to influence services and develop community action	31-Mar-2026		44%	▶
Delivery of the Housing, Investment and Affordable Housing Supply programmes	31-Mar-2025		100%	✓
Tackle the affordability and standard of our learning estate to ensure sustainability while meeting climate requirements	31-Mar-2029		37%	▶

