	2024-2025			TEMPORARY	
Q1 & Q4	Services	No of Ees	Q5.	Services	No of Ees
Full Time	Adult Services	287	PERM	Adult Services	784
	Chief Executive's Administration	<5*		Chief Executive's Administration	<5*
	Children Services	126		Children Services	192
	Economic Growth & Development	91		Economic Growth & Development	107
	Education Resources & Communities	78		Education Resources & Communities	161
	Environmental & Commercial Services	365		Environmental & Commercial Services	811
	Finance	38		Finance	64
	Governance, Strategy & Performance	73		Governance, Strategy & Performance	103
	Housing & Property Services	293		Housing & Property Services	277
	HR, ICT & Organisational Development	69		HR, ICT & Organisational Development	88
	Transformation	<5*		Grand Total	2592
	Grand Total	1426			
Q2 & Q4 <u>Part time</u>	Services	No of Ees	Q5.	Services	No of Ees
	Adult Services	551	TEMP	Adult Services	54
	Chief Executive's Administration	<5*		Chief Executive's Administration	<5*
	Children Services	87		Children Services	21
	Economic Growth & Development	29		Economic Growth & Development	13
	Education Resources & Communities	216		Education Resources & Communities	133
	Environmental & Commercial Services	569		Environmental & Commercial Services	123
	Finance	26		Governance, Strategy & Performance	12
	Governance, Strategy & Performance	42		Housing & Property Services	57
	Housing & Property Services	41		HR, ICT & Organisational Development	<5*
	HR, ICT & Organisational Development	21		Transformation	<5*
	Grand Total	1584		Grand Total	418
Overall Q3.	TOTAL STAFF	3010		TOTAL STAFF	3010
QJ.	2023-2024	3010		TEMPORARY	3010
01.0.04	Camilian	No of For	0.5	Complete	No of Ees
Q1 & Q4	Services	No of Ees		Services	NO OF EES
42 4 4	Chief Evecutive's Administration	∠ E*	Q5.	Chief Evecutive's Administration	
42 0 4	Chief Executive's Administration	<5*	PERM	Chief Executive's Administration	<5*
42 0 41	Children Services	126		Children Services	<5* 193
42 0. 41	Children Services Community Care	126 273		Children Services Community Care	<5* 193 759
42 00 44	Children Services Community Care Economic Growth & Development	126 273 95		Children Services Community Care Economic Growth & Development	<5* 193 759 109
42.0.4	Children Services Community Care Economic Growth & Development Education Resources & Communities	126 273 95 83		Children Services Community Care Economic Growth & Development Education Resources & Communities	<5* 193 759 109 202
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services	126 273 95 83 381		Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services	<5* 193 759 109 202 867
4. 4.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance	126 273 95 83 381 40		Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance	<5* 193 759 109 202 867 64
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance	126 273 95 83 381 40 75		Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance	<5* 193 759 109 202 867 64 109
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	126 273 95 83 381 40 75 283		Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	<5* 193 759 109 202 867 64 109 288
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	126 273 95 83 381 40 75 283		Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	<5* 193 759 109 202 867 64 109 288 96
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	126 273 95 83 381 40 75 283		Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	<5* 193 759 109 202 867 64 109 288
Q2 & Q4	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation	126 273 95 83 381 40 75 283 75 <5*		Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation	<5* 193 759 109 202 867 64 109 288 96 <5*
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total	126 273 95 83 381 40 75 283 75 <5*	PERM	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total	<5* 193 759 109 202 867 64 109 288 96 <5* 2692
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services	126 273 95 83 381 40 75 283 75 <5* 1437	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services	<5* 193 759 109 202 867 64 109 288 96 <5* 2692
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5*
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees 95 546	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration Children Services	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5* 28
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees 95 546 24	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration Children Services Community Care	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5* 28 60
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees 95 546 24 253 570 25	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration Children Services Community Care Economic Growth & Development	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5* 28 60 10 134 84
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees 95 546 24 253 570 25 42	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5* 28 60 10 134 84 <5*
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees 95 546 24 253 570 25 42 41	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5* 28 60 10 134 84 <5* 8
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees 95 546 24 253 570 25 42 41 27	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5* 28 60 10 134 84 <5* 8 36
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees 95 546 24 253 570 25 42 41	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5* 28 60 10 134 84 <5* 8 36 6
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees 95 546 24 253 570 25 42 41 27	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5* 28 60 10 134 84 <5* 8 36
	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees 95 546 24 253 570 25 42 41 27	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5* 28 60 10 134 84 <5* 8 36 6
Q2 & Q4	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Grand Total	126 273 95 83 381 40 75 283 75 <5* 1437 No of Ees 95 546 24 253 570 25 42 41 27 1623	PERM Q5.	Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Grand Total	<5* 193 759 109 202 867 64 109 288 96 <5* 2692 No of Ees <5* 28 60 10 134 84 <5* 8 36 6 368

Q1 & Q4	Services	No of Ees	Q5.	Services	No of Ees
	Chief Executive's Administration	7	PERM	Chief Executive's Administration	6
	Children Services	101		Children Services	166
	Community Care	273		Community Care	733
	Economic Growth & Development	94		Economic Growth & Development	106
	Education Resources & Communities	107		Education Resources & Communities	240
	Environmental & Commercial Services	387		Environmental & Commercial Services	885
	Finance	40		Finance	69
	Governance, Strategy & Performance	81		Governance, Strategy & Performance	117
	Housing & Property Services	279		Housing & Property Services	283
	HR, ICT & Organisational Development	78		HR, ICT & Organisational Development	97
	Transformation	<5*		Transformation	<5*
	Grand Total	1450		Grand Total	2704
Q2 & Q4	Services	No of Ees	Q5.	Services	No of Ees
	Children Services	84	TEMP	Children Services	20
	Community Care	513		Community Care	53
	Economic Growth & Development	26		Economic Growth & Development	14
	Education Resources & Communities	263		Education Resources & Communities	130
	Environmental & Commercial Services	587		Environmental & Commercial Services	89
	Finance	30		Finance	<5*
	Governance, Strategy & Performance	43		Governance, Strategy & Performance	7
	Housing & Property Services	33		Housing & Property Services	29
	HR, ICT & Organisational Development	23		HR, ICT & Organisational Development	<5*
	Grand Total	1602		Transformation	<5*
				Grand Total	348
	TOTAL STAFF	3052		TOTAL STAFF	3052
	2021-2022			TEMPORARY	
Q1 & Q4	Services	No of Ees	Q5.	Services	No of Ees
Q1 & Q4	Services Chief Executive's Administration	No of Ees	Q5. PERM	Services Chief Executive's Administration	No of Ees
Q1 & Q4					
Q1 & Q4	Chief Executive's Administration	6		Chief Executive's Administration	6
Q1 & Q4	Chief Executive's Administration Children Services	6 104		Chief Executive's Administration Children Services	6 164
Q1 & Q4	Chief Executive's Administration Children Services Community Care	6 104 254		Chief Executive's Administration Children Services Community Care	6 164 718
Q1 & Q4	Chief Executive's Administration Children Services Community Care Economic Growth & Development	6 104 254 96		Chief Executive's Administration Children Services Community Care Economic Growth & Development	6 164 718 102
Q1 & Q4	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities	6 104 254 96 100		Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities	6 164 718 102 239
Q1 & Q4	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services	6 104 254 96 100 380 35 81		Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance	6 164 718 102 239 869 68 114
Q1 & Q4	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance	6 104 254 96 100 380 35		Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance	6 164 718 102 239 869 68
Q1 & Q4	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance	6 104 254 96 100 380 35 81 269		Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance	6 164 718 102 239 869 68 114 286 96
Q1 & Q4	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	6 104 254 96 100 380 35 81 269		Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	6 164 718 102 239 869 68 114 286
Q1 & Q4	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	6 104 254 96 100 380 35 81 269		Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	6 164 718 102 239 869 68 114 286 96
Q1 & Q4	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation	6 104 254 96 100 380 35 81 269 75		Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation	6 164 718 102 239 869 68 114 286 96
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total	6 104 254 96 100 380 35 81 269 75 <5*	PERM	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total	6 164 718 102 239 869 68 114 286 96 <5*
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services	6 164 718 102 239 869 68 114 286 96 <5* 2662
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees 82	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services	6 164 718 102 239 869 68 114 286 96 <5* 2662 No of Ees 22
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees 82 512	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care	6 164 718 102 239 869 68 114 286 96 <5* 2662 No of Ees 22 48
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees 82 512 23	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development	6 164 718 102 239 869 68 114 286 96 <5* 2662 No of Ees 22 48 17
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees 82 512 23 249	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities	6 164 718 102 239 869 68 114 286 96 <5* 2662 No of Ees 22 48 17 110
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees 82 512 23 249 597	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services	6 164 718 102 239 869 68 114 286 96 <5* 2662 No of Ees 22 48 17 110 108
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees 82 512 23 249 597 33	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Governance, Strategy & Performance	6 164 718 102 239 869 68 114 286 96 <5* 2662 No of Ees 22 48 17 110 108 10
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees 82 512 23 249 597 33 43	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Governance, Strategy & Performance Housing & Property Services	6 164 718 102 239 869 68 114 286 96 <5* 2662 No of Ees 22 48 17 110 108 10 18
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees 82 512 23 249 597 33 43 35	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	6 164 718 102 239 869 68 114 286 96 <5* 2662 No of Ees 22 48 17 110 108 10 18 12
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees 82 512 23 249 597 33 43 35 33	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation	6 164 718 102 239 869 68 114 286 96 <5* 2662 No of Ees 22 48 17 110 108 10 18 12 <5*
	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development	6 104 254 96 100 380 35 81 269 75 <5* 1400 No of Ees 82 512 23 249 597 33 43 35 33	PERM Q5.	Chief Executive's Administration Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Finance Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation Grand Total Services Children Services Community Care Economic Growth & Development Education Resources & Communities Environmental & Commercial Services Governance, Strategy & Performance Housing & Property Services HR, ICT & Organisational Development Transformation	6 164 718 102 239 869 68 114 286 96 <5* 2662 No of Ees 22 48 17 110 108 10 18 12 <5*

^{*} The low numbers associated with this response may result in the identification of individuals. Therefore numbers between 1 and 5 have been redacted and marked with an asterisk instead. This response is exempt under Section 38(1)(b) of the Freedom of Information (Scotland) Act 2002 - personal information