# HR, ICT and Organisational Development

Service Description

#### **Human Resources**

Employee Relations • Employment / HR Advice • Pay and Grading • Health and Work / Absence • Terms and Conditions • Change Management • Recruitment and selection • Admin support to HR and ICT teams

### Information and Communications Technology

Information Systems including: applications systems • procurement, development, implementation and support • Technology provision and support • Web design and intranet development, support and publishing • ICT advice and guidance • Digital Services

Infrastructure including: Data Centre management • Server support • Desktop support • Network support • ICT Service Desk • Cyber Security • Schools strategy and support • ICT advice and guidance

#### **Payroll**

Employment Administration (e.g. contracts, terminations, maternities, etc) • Processing and administering payroll •

Pensions • HMRC System development • Admin support to HR and ICT Teams

## **Organisational Development**

Organisational Development (OD) including: workforce planning • employee engagement workforce culture • Transform • employment policy framework • corporate training development and delivery • team development • facilitation, leadership and management development • ERDP, coaching and mentoring

83.42 FTE (

BUDGET

£5.8m

Health and Safety including: Health and Safety advice •
Health and Safety management system (e.g. procedures, risks assessment) • audits and action planning • accident investigation and monitoring • Fire Risk Assessments • Work Experience safety assessments

Corporate Communications including: communication advice • press and media management • design and brand management • social media • public performance reporting

# Key Facts

- 11,052 candidates managed for 1,245 vacancies in 2023
- Over 2,907 contracts of employment issued
- Just under 12,000 devices; an increase of 9% since 2022
- Over 16,400 ICT users (including 12,000 school pupil accounts)
- 100 sites (offices, libraries, schools and depots) connected on the Council's wide area network
- Over 200 individual applications used by services
- Nearly 24,000 calls support desk calls closed in 12 months
- Absence rate of 5.95% with a cost in lost days of £6,808,714.10 (Apr 2023/Mar 2024)

# **Priorities**

- Workforce Transformation and Change – reshaping and skill the workforce for the future
- Employee Engagement ensuring a positive culture and engaging employees in a challenging environment
- Smarter Working increased hybrid working
- Cyber Resilience keeping the council's systems secure
- Recruitment and skills development
   addressing current challenges
- Leadership Development and Capacity – current and future leaders leading change and continuous improvement
- · Health and Safety Culture
- Developing Digital Services expand and enhance council digital services designed around customers to provide efficiency
- Technology for the Moray Classroom

   ensuring infrastructure is in place

   and working to enhance education
   delivery

# Issues / Risks

- Reduced organisational capacity due to difficulties recruiting experienced professional and specialist staff
- Developments in the national pay strategy
- Managing the contraction and reshaping of the council work- force to achieve a long term reduction to council workforce
- Improving workforce absence due to sickness or ill health